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Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana

Consolidated Financial Statements With Auditors' Report

For the Years Ended December 31, 2005 and 2004

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 8-9-06

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana

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Independent Auditors' Report

To the Board of Directors

Shreveport–Bossier Community Renewal, Inc.

Shreveport, Louisiana

We have audited the accompanying consolidated statements of financial position of Shreveport-Bossier Community Renewal, Inc. (a nonprofit organization) and its wholly owned subsidiary, as of December 31, 2005 and 2004, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended. These consolidated financial statements are the responsibility of the Shreveport-Bossier Community Renewal, Inc.'s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Shreveport–Bossier Community Renewal, Inc. and its wholly owned subsidiary, as of December 31, 2005 and 2004, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 7, 2006, on our consideration of Shreveport-Bossier Community Renewal, Inc.'s internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The

purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Cook & Morehart

Certified Public Accountants

June 7, 2006

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana Consolidated Statements of Financial Position December 31, 2005 and 2004

| | 2005 | 2004 |
|-----------------------------------------------------|---------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash | \$ 113, 64 1 | \$ 51 <i>,</i> 680 |
| Accounts receivable - other | | 476 |
| . Total current assets | 113,641 | 52,156 |
| Cash restricted for houses and building renovations | 102,844 | 50,000 |
| Fixed assets: | | |
| Land | 200,649 | 1 32,649 |
| Office furniture and equipment | 70,632 | 66,137 |
| Residential houses and improvements | 1,497,226 | 1,238,538 |
| Vehicles | 145,662 | 1 45,662 |
| Leasehold improvements | 1,572 | 1,572 |
| National center - land and building | 885,571 | 783,476 |
| | 2,801,312 | 2,368,034 |
| Less accumulated depreciation | (322,316) | (270,094) |
| Net fixed assets | 2,478,996 | 2,097,940 |
| Total assets | <u>\$ 2,695,481</u> | \$ 2, <u>200,096</u> |
| Liabilities and Net Assets | | |
| Current liabilities: | | |
| Accounts payable | \$ 74,435 | \$ 46,850 |
| Accounts payable - payroli related | 487,021 | |
| Refundable advance | 72,820 | 23,920 |
| Lines of credit | 98,440 | 289,617 |
| Current portion of long-term debt | 98,418 | 136,744 |
| Total current liabilities | 831,134 | 497,131 |
| Long-term debt, less current portion | 714,539 | 354,785 |
| Total liabilities | 1,545,673 | 851,916 |
| Net assets: | | |
| Unrestricted | 1,037,628 | 1,281,748 |
| Temporarily restricted | 112,180 | 66,432 |
| Total net assets | 1,149,808 | 1,348,180 |
| Total liabilities and net assets | \$ 2,695,481 | \$ 2,200,096 |

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana Consolidated Statement of Activities For the Year Ended December 31, 2005

| | U | nrestricted | mporarily estricted | Total |
|----------------------------------------|----|------------------|------------------------|-------------------|
| Revenues and Other Support: | | | | |
| Contractual revenue - grants | \$ | 257,767 | \$ | \$ 257,767 |
| Contributions | | 1,753,126 | 65,000 | 1 ,818,126 |
| Rent Income | | 2,051 | | 2,051 |
| Interest income | | 141 | | 141 |
| Net assets released from restrictions: | | | | |
| Satisfaction of restrictions | | 19,252 | (19,252) | |
| Total revenues and other support | | 2,032,337 | 45,748 | 2,078,085 |
| Expenses and Losses: | | | | |
| Program services: | | | | |
| Internal care unit program | | 757,861 | | 757,861 |
| Haven House program | | 83,149 | | 83,149 |
| Renewal Team | | 135,693 | | 135,693 |
| Other programs | | 283,752 | | 283,752 |
| Replication | | 261,717 | | 261,717 |
| Total program services | | <u>1,522,172</u> | | 1,522,172 |
| Supporting services: | | | | |
| General and administrative | | 440,911 | | 440,9 11 |
| Development and fund raising | | 313,374 | | 313,374 |
| Total supporting services | | 754,285 | | 754,285 |
| Total expenses | | 2,276,457 | · | 2,276,457 |
| Change in net assets | | (244,120) | 45,748 | (198,372) |
| Net assets as of beginning of year | | 1,281,748 | 66,432 | 1,348,180 |
| Net assets as of end of year | \$ | 1,037,628 | \$ 112,180 | \$ 1,149,808 |

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana Consolidated Statement of Activities For the Year Ended December 31, 2004

| | U | Inrestricted | mporarily estricted | Total |
|----------------------------------------|----|---------------------|------------------------|-----------------|
| Revenues and Other Support: | | | | |
| Contractual revenue - grants | \$ | 173,376 | \$ | \$ 173,376 |
| Contributions | | 1,820,901 | 53,129 | 1,874,030 |
| Interest income | | 165 | | 165 |
| Net assets released from restrictions: | | | | |
| Satisfaction of restrictions | | 23,815 | (23,815) | |
| Total revenues and other support | | 2,018,257 | 29,314 | 2,047,571 |
| Expenses and Losses: | | | | |
| Program services: | | | | |
| Internal care unit program | | 837,599 | | 837,599 |
| Internal care unit development | | 206,205 | | 206,205 |
| Haven House program | | 67,021 | | 67,021 |
| Renewal Team | | 124,250 | | 124,250 |
| Scholarship program | | 3,556 | | 3,556 |
| Men's ministry | | 66, 9 50 | | 66,950 |
| Faith coordinator | | 113,166 | | 113,166 |
| National center | | 42,302 | | 42,302 |
| Total program services | | 1,461,049 | | 1,461,049 |
| Supporting services: | | | | |
| General and administrative | | 321,558 | | 321,558 |
| Development and fund raising | | 332,275 | | 332,275 |
| Total supporting services | | 653,833 | | 653,833 |
| Total expenses | | 2,114,882 | | 2,114,882 |
| Change in net assets | | (96,625) | 29,314 | (67,311) |
| Net assets as of beginning of year | | 1,378,373 | 37,118 | 1,415,491 |
| Net assets as of end of year | \$ | 1,281,748 | \$ 66,432 | \$ 1,348,180 |

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana Consolidated Statement of Functional Expenses For the Year Ended December 31, 2005

| | | | | | Progra | ogram Services | • | | | | | Total | | | | | | |
|---------------------------------|-----|-----------|----------|--------|--------|----------------|-----|----------|----|-------------|-----|-----------|-----|----------------|------|---------------|----|-----------|
| | ' | Internal | | Haven | 8 | Renewal | | Other | | | | Program | Ge | General and | Devi | Development & | | Total |
| | ٥ | Care Unit | | House | | Team | ٦ | Programs | æ | Replication | | Services | Adm | Administrative | ᄚ | Fund Raising | | Expenses |
| Personnel | ** | 430,427 | w | 69,595 | 43 | 95,678 | 43- | 230,183 | * | 151,110 | 45- | 976,993 | 43 | 245,320 | * | 199,936 | 43 | 1,422,249 |
| Payroll taxes & fringe benefits | | 50,661 | | 4,499 | | 8,655 | | 18,346 | | 5,193 | | 87,354 | | 54,689 | | 26,542 | | 168,585 |
| Professional fees | | 190 | | | | | | | | | ٠ | 190 | | 16,730 | | | | 16,920 |
| Contract labor | | 73,974 | | | | 15,000 | | 299 | | 80,000 | | 169,641 | | 525 | | 22 | | 170,191 |
| Rent | | 12,881 | | | | 27 | | | | | | 12,908 | | 2 | | | | 12,910 |
| Utilities | | 29,002 | | 1,796 | | 1,749 | | 3,352 | | | | 35,899 | | 7,802 | | 3,684 | | 47,385 |
| Repairs and maintenance | | 17,103 | | 121 | | 127 | | 546 | | 12,577 | | 30,474 | | 11,471 | | 4,038 | | 45,983 |
| Computer | | 7,938 | | 141 | | <u>1</u> | | 689 | | 156 | | 9,118 | | 3,967 | | 747 | | 13,832 |
| Interest expense | | 8,508 | | | | | | | | 1,400 | | 9,908 | | 38,135 | | | | 48,043 |
| Telephone | | 8,478 | | 210 | | 485 | | 1,104 | | 69 | | 10,346 | | 5,446 | | 2,460 | | 18,252 |
| Travel and seminars | | 1,748 | | | | 409 | | 21,335 | | 996'9 | | 30,458 | | 3,366 | | 4,377 | | 38,201 |
| Special events | | 18,529 | | 1,343 | | 423 | | 2,338 | | 469 | | 23,102 | | 1,475 | | 20,998 | | 45,575 |
| Business meals | | 92 | | 1,197 | | 393 | | 2,041 | | 1,714 | | 5,437 | | 1,233 | | 5,247 | | 11,917 |
| Supplies and office expense | | 14,678 | | 1,554 | | 184 | | 715 | | 1,829 | | 18,960 | | 12,010 | | 171 | | 31,741 |
| Postage | | 927 | | 195 | | 131 | | 1,124 | | 199 | | 2,576 | | 15,146 | | 6,839 | | 24,561 |
| Printing and copying | | 2,177 | | 1,936 | | 4,312 | | 358 | | 33 | | 8,818 | | 10,767 | | 35,192 | | 54,777 |
| Insurance | | 33,385 | | | | | | | | | | 33,385 | | 5,130 | | | | 38,515 |
| Depreciation | | 45,627 | | 299 | | 299 | | 299 | | | | 47,313 | | 2,758 | | 2,151 | | 52,222 |
| Other | | 1,536 | | | | 7,364 | | 392 | | | | 9,292 | | 4,939 | | 367 | | 14,598 |
| Total | es. | 757,861 | م | 83,149 | 43 | 135,693 | w | 283,752 | 45 | 261,717 | so. | 1,522,172 | \$ | 440,911 | ø. | 313,374 | s | 2,276,457 |

The accompanying notes are an integral part of the financial statements.

Shrevsport-Bossier Community Renewal, Inc. Shreveport, Louisiana Consolidated Statement of Functional Expenses For the Year Ended December 31, 2004

| 1 | | | | | | | | Program Services | rvices | | | | | | | | ,_ | Total | | | | | | |
|---------------------------------|-----|--------------------|------|-------------|-------------|----------|-----|------------------|--------|---------|----------|----------|------------|--------|----|----------|----|--------------|------|----------------|---------------|---------|----|-----------|
| | - | Internal | | NCN | Scholarship | rship | T . | Haven | æ | Renewal | 2 | Mens' | Faith | ے | 2 | National | ځ | Program | 95 | General and | Development & | ment & | | Total |
| | ات | Care Unit | Deve | Development | Program | me. | | House | ╬ | Team | Ξ | Ministry | Coordinato | ator | ျ | Center | ద | Services | Ag | Administrative | Fund Raising | aising | | Ехрепѕеѕ |
| Personnel | 40- | 508,077 | 44 | 86,364 | ** | | 40 | 52,630 | *** | 75,725 | 43- | 58,614 | 96 | 96,159 | ** | 20,000 | *> | 897,569 | -03- | 142,887 | \$ 21 | 219,025 | ** | 1,259,481 |
| Payroll taxes & fringe benefits | | 27,668 | | 5,946 | | | | 3,806 | | | | | | | | | | 37,420 | | 10,905 | - | 12,677 | | 61,002 |
| Professional fees | | 827 | | 42,917 | | | | | | 3,333 | | | | | | 110 | | 47,217 | | 39,258 | | | | 86,475 |
| Contract labor | | 60,074 | | 57,620 | | | | 1,392 | - • | 21,300 | | | | | | 17,000 | | 157,386 | | 3,022 | | 3,725 | | 164,133 |
| Rent | | 6,092 | | 677 | | | | 278 | | 746 | | | | 723 | | | | 8,766 | | 2,977 | | 5,159 | | 16,902 |
| Utilities | | 22,885 | | 1,174 | | | | 78 | | 1,061 | | | | 785 | | 1,079 | | 27,768 | | 2,094 | | 2,196 | | 32,058 |
| Repairs and maintenance | | 26,058 | | 2,782 | | 828 | | | | 1,782 | | | | | | | | 31,480 | | 13,487 | | 1,149 | | 46,116 |
| Interest expense | | 6,640 | | | | | | | | | | | | | | | | 6,640 | | 30,891 | | | | 37,531 |
| Telephone | | 5,354 | | 441 | | | | 68 | | 1,181 | | 202 | | 1,824 | | 53 | | 9,244 | | 2,392 | | 5,174 | | 16,810 |
| Travei and seminars | | 916 | | 1,433 | | | | 520 | | 1,817 | | 11 | | | | 94 | | 4,857 | | 932 | | 808 | | 6,598 |
| Special events | | 24,188 | | | | 0 | | 3,555 | | | | | | | | | | 27,843 | | | | 10,736 | | 38,579 |
| Business meals | | 200 | | | | 61 | | 702 | | 102 | | 3,387 | | | | | | 4,462 | | 936 | | 900'9 | | 11,404 |
| Supplies and office expense | | 32,096 | | 434 | | 237 | | 2,210 | | 6,738 | | 240 | | 697 | | 248 | | 42,900 | | 26,651 | _ | 15,089 | | 84,640 |
| Printing and copying | | 1,688 | | 695 | | | | 705 | | 741 | | | | 969 | | | | 4,522 | | 11,845 | .7 | 23,778 | | 39,945 |
| Insurance | | 64,782 | | 5,722 | | | | | | 5,757 | | 4,295 | == | 12,283 | | 1,208 | | 94,047 | | 23,447 | .~ | 23,068 | | 140,562 |
| Depreciation | | 45,344 | | | | | | | | | | | | | | | | 45,344 | | 5,863 | | | | 51,207 |
| Other | | 4,682 | | j | | 2,300 | | | | 3,967 | | 125 | | 1 | | 2,510 | | 13,584 | | 4,168 | | 3,687 | | 21,439 |
| Total | 40- | 837,599 \$ 206,205 | -5- | 206,205 | w | 3,556 | • | 67,021 | | 124,250 | ~ | 66,950 | \$ 113,166 | 3,166 | 47 | 42,302 | *- | \$ 1,461,049 | 45- | 321,558 | 3 | 332,275 | ** | 2,114,882 |

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana Consolidated Statements of Cash Flows For the Years Ended December 31, 2005 and 2004

| Operating activities | 2005 | | 2004 |
|----------------------------------------------------------------------------------------------------------------------------|-----------------|----|----------|
| operating activities | | | |
| Change in net assets Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities: | \$ (198,372) | \$ | (67,311) |
| Donated residential house and equipment | (15,000) | | (98,330) |
| Depreciation Depreciation | 52,222 | | 51,207 |
| Contributions restricted for residential houses | (52,844) | | (50,000) |
| (Increase) decrease in operating assets | • | | |
| Accounts receivable | 476 | | 20,048 |
| Increase (decrease) in operating liabilities | | | |
| Accounts payable | 514,606 | | 30,458 |
| Refundable advance | 48,900 | | 23,920 |
| Net cash (used in) operating activities | 349,988 | | (90,008) |
| Investing Activities | | | |
| Payments for fixed assets | (516,109) | | (31,230) |
| Proceeds from disposition of property | 97,830 | _ | |
| Net cash (used in) investing activities | (418,279) | | (31,230) |
| Financing Activities | | | |
| Net increase (decrease) in line of credit | (191,177) | | 30 |
| Proceeds from long-term debt | 409,410 | | 151,559 |
| Payments on long-term debt | (87,981) | | (82,038) |
| Net cash provided by financing activities | 130,252 | | 69,551 |
| Net increase (decrease) in cash | 61,961 | | (51,687) |
| Cash as of beginning of year | 51,680 | | 103,367 |
| Cash as of end of year | \$ 113,641 | \$ | 51,680 |
| | , | | |
| Supplemental Disclosure of Cash Flow Information | AE 100 | A | 27 500 |
| Cash paid during the year for interest | \$ 45,182 | \$ | 37,530 |
| Noncash Investing Activities | | | |
| Donated fixed assets | \$ 15,000 | \$ | 97,830 |

(1) Summary of Significant Accounting Policies

A. Nature of Activities

The accompanying consolidated financial statements include the financial position and operating activities of Shreveport-Bossier Community Renewal, Inc. (S-BCR) and its wholly owned subsidiary, Shreveport Property, Inc. All significant interorganization transactions and balances have been eliminated.

Shreveport—Bossier Community Renewal, Inc., (S—BCR), is a private nonprofit organization incorporated under the laws of the State of Louisiana.

Shreveport Property, Inc. is a for profit corporation whose activities consist of owning and operating an office building in downtown Shreveport.

The S-BCR's bylaws indicate that its primary purpose is to rebuild the system of caring relationships necessary to restore a safe, loving, and nurturing community.

The following significant program services are included in the accompanying financial statements:

<u>Internal Care Unit</u> — A strategy of S—BCR that restores disintegrating neighborhoods by moving leaders to live in the neighborhood to establish Friendship Houses that provide structured programs for children and youth and serve as catalysts to link the neighborhood residents with resources in the community and rebuild the capacity of the neighborhood.

<u>Haven House</u> — A program to prepare a network of volunteer leaders to develop safe and caring neighborhoods block—by—block throughout our communities. Seven hundred leaders have been identified on neighborhood blocks across the socio—economic spectrum. These leaders are trained and empowered to systematically reach out to their neighbors, making their neighborhoods safer and more caring.

Renewal Team — A city-wide strategy to unite businesses, churches, civic groups, residents and others as caring partners building a stronger city. The Renewal Team makes the positive aspects of modern life more obvious. These efforts help people to take pride in their community and feel empowered to continue helping others with caring acts.

<u>Replication</u> – The process of teaching other individuals and organizations how to replicate the S-BCR model of community renewal in their own communities; providing technical assistance to other groups involved in this endeavor.

<u>Other Programs</u> — This includes the activities of Operation Hope, the Discipleship Today Ministry, and International Relations.

B. Basis of Accounting

The financial statements of S-BCR have been prepared on the accrual basis of accounting.

C. Basis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for-Profit Organizations. Under SFAS No. 117, the Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. S-BCR's net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of S-BCR and changes therein are classified and reported as follows:

<u>Unrestricted net assets</u> – Net assets that are not subject to donor–imposed stipulations.

<u>Temporarily restricted net assets</u> – Net assets subject to donor—imposed stipulations that will be met by actions of S–BCR and/or the passage of time.

D. Income Tax Status

S-BCR is a non-profit corporation and is exempt from state and federal income taxes under Section 501 (c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to S-BCR's tax-exempt purpose is subject to taxation as unrelated business income. S-BCR had no such income for this audit period.

E. Use of Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

F. Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, S–BCR considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.

G. Fixed Assets

Fixed assets are carried at cost or, if donated, at the approximate fair value at the date of donation. S-BCR capitalizes items with an individual cost of \$1,000 or more as fixed assets. Depreciation is computed using the straight-line and accelerated methods over the estimated useful life of the assets as follows:

| National Center – land and building | 39 years |
|-------------------------------------|---------------|
| Office furniture and equipment | 5 – 10 years |
| Residential houses and improvements | 10 – 40 years |
| Vehicles | 5 years |
| Leasehold improvements | 10 years |

Depreciation expense for the years ended December 31, 2005 and 2004 was \$52,222 and \$51,207, respectively.

H. Revenue and Support

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. Contractual grant revenue is reported as unrestricted support due to the restrictions placed on those funds by the funding sources being met in the same reporting period as the revenue is earned.

Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions.

I. Retirement Obligations

The employees of S–BCR are members of the Social Security System. S–BCR also established a 403(b) retirement plan for eligible employees. No contributions were made by S–BCR into the plan for 2005 and 2004.

J. Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

K. Contributed Items

Contributed items are recorded at fair value at the date of donation. If donors stipulate how long the assets must be used, the contributions are recorded as restricted support. In the absence of such stipulations, contributions of property and equipment are recorded as unrestricted support.

L. Refundable Advances

S-BCR records federal funds received in excess of expenditures as a refundable advance until they are expended for the purpose of the contract or until the funds are returned to the appropriate funding source.

(2) Concentrations of Credit Risk

Financial instruments that potentially subject S-BCR to concentrations of credit risk consist principally of temporary cash investments. S-BCR maintains cash balances at financial institutions. The accounts at these institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. At December 31, 2005, S-BCR had cash balances that were not secured by FDIC insurance of \$40,642. At December 31, 2004, all cash balances were secured by FDIC insurance.

(3) Lines of Credit

S-BCR had three lines of credit at local banks with interest rates of 4.75%, 5.50%, and 5.50% at December 31, 2004. S-BCR had two lines of credit at local banks with interest rates of 10.75% and 7.75% at December 31, 2005. The lines of credit are unsecured. Balances at December 31 are as follows:

| | 2005 | 2004 |
|---------------------------|---------------|-----------------------|
| Lines of credit limit | \$ 100,000 | \$ 290, 000 |
| Outstanding loan balances | 98,440 | 289,617 |

Total interest expense incurred on the lines of credit for the years ended December 31, 2005 and 2004 was \$4,367 and \$12,281, respectively.

(4) Temporarily Restricted Net Assets

The temporarily restricted net assets represent donations and contractual revenue received for specific purposes which were not expended at December 31, 2005 and 2004.

(5) Contractual Revenue – Grants

During the years ended December 31, 2005 and 2004, S-BCR received revenue under contractual arrangements as follows:

| | | 2005 | _ | 2004 |
|--------------------------------------|-----------|-----------------|----|-----------------|
| City of Shreveport | \$ | 90,000 | \$ | 100,000 |
| U.S. Department of Housing and Urban | | | | |
| Development | | 167,767 | _ | 73,376 |
| | <u>\$</u> | <u> 257,767</u> | \$ | <u> 173,376</u> |

The continued existence of these contracts are based on contractual renewals.

(6) Long-Term Debt

S-BCR had the following long-term debt at December 31:

| | 2005 | 2004 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|
| Note payable to a financial institution; interest rate of 2.0% on the first 60 payments of \$323 and 4.0% on the remaining 60 payments of \$344; final payment due August, 2013; secured by a residential house and land. | \$ 27,226 | \$ 30,518 |
| Note payable to a financial institution; interest rate of 4.1%; 180 monthly installments of principal and interest of \$1,080 with final payment due August, 2018; secured by real estate. | 127,095 | 134,672 |
| Note payable to an insurance company; interest rate 7.00%; payable in 59 monthly payments of \$1,597 beginning December 1, 2005, final payment due November 1, 2010; secured by real estate. | 239,803 | _ |
| Note payable to a bank; interest rate 1.75% above specified index rate, 7.00% at December 31, 2005; loan maturing March, 2007; secured by real estate. | 133,480 | 141,811 |
| Note payable to a bank; interest rate 6.25%; payable in 59 monthly payments of \$1,453 beginning May 25, 2005 with the final payment due April 25, 2010; secured by real estate. | 164,800 | - |
| Note payable to a bank; interest rate 6.50%; loan maturing October, 2008; monthly installments of principal and interest of \$1,000; the note is unsecured. | 31,007 | 40,640 |
| Note payable to a bank; interest rate of 6.00%; 60 monthly installments of principal and interest of \$559; with final payment due August, 2008; secured by real estate. | 39,557 | 43,758 |
| Note payable to a bank; interest rate 10.25%; total payment including accrued interest due December 16, 2005; the note is unsecured | 49,989 | 50,030 |

Note payable to a bank; interest rate 7.25%; total payment including accrued interest due June 20, 2005; the note is

| insecured | | 50,100 |
|-----------------------------------|-------------------|-------------------|
| Total long-term debt | 812,957 | 491,529 |
| Current portion of long—term debt | (98,418) | (136,744) |
| Long-term portion | <u>\$ 714,539</u> | <u>\$ 354,785</u> |

Interest expense incurred on long-term debt for the years ended December 31, 2005 and 2004 was \$40,815 and \$25,249, respectively.

Approximate maturities of long-term debt at December 31, 2005 are summarized as follows:

| Year Ended | |
|----------------|---------------------|
| December 31, | Amount |
| 2006 | \$ 98,418 |
| 2007 | 158,640 |
| 2008 | 63,243 |
| 2009 | 24,310 |
| 2010 | 374,311 |
| 2011 and after | 94,035 |
| | \$ 812, <u>95</u> 7 |

(7) Leases

S-BCR leases certain office space and equipment under operating leases. Rental costs for these leases for the years ended December 31, 2005 and 2004 was \$7,474 and \$11,849, respectively. Commitments under lease agreements having initial or remaining non-cancellable terms in excess of one year at December 31, 2005 were as follows:

| 2006 | \$ 5,115 |
|----------------|------------------|
| 2007 | 5,115 |
| 2008 | 5,115 |
| 2009 | 2,931 |
| 2010 | 747 |
| 2011 and after | 187 |
| | <u>\$ 19,210</u> |

(8) Accounts Payable-Payroll Related

This balance represents amounts due to employees of S-BCR and certain contract labor vendors for services rendered during 2005 but not paid. An agreement was made between the employees and S-BCR in regards to the amount shown as accounts payable-payroll related.

(9) Related Party

During 2005, S-BCR borrowed \$240,000 from an insurance company of which a board member of S-BCR is part owner. The debt was incurred to purchase real estate.

(10) Subsequent Events

S-BCR purchased real estate in April, 2006 totaling \$475,000. The purchase price was borrowed from an insurance company of which a board member of S-BCR is part owner.

S-BCR obtained two additional lines of credit subsequent to December 31, 2005. Those lines of credit totaled approximately \$785,000. S-BCR had drawn \$785,000 on those lines of credit for renovation work on the National Center Building project.

COOK & MOREHART

Certified Public Accountants

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Report on Internal Control over Financial Reporting and on Compliance and
Other Matters Based on an Audit of Financial
Statements Performed in Accordance With Government Auditing Standards

To the Board of Directors Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana

We have audited the consolidated financial statements of Shreveport—Bossier Community Renewal, Inc. as of and for the year ended December 31, 2005, and have issued our report thereon dated June 7, 2006. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the Shreveport-Bossier Community Renewal, Inc.'s internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted certain items which we have reported to management of Shreveport-Bossier Community Renewal, Inc. in a separate management letter dated June 7, 2006.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Shreveport-Bossier Community Renewal, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with these provisions was

not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*. However, we noted certain items which we have reported to management of Shreveport–Bossier Community Renewal, Inc. in a separate management letter dated June 7, 2006.

This report is intended for the information of management, the Board of Directors and the various funding sources of the Organization and is not intended to be and should not be used by anyone other than these specified parties.

Cook & Morehart

Certified Public Accountants

Cook Moreland

June 7, 2006

Shreveport-Bossier Community Renewal, Inc. Shreveport, Louisiana Schedule for Louisiana Legislative Auditor December 31, 2005

Summary Schedule of Prior Audit Findings

Prior year management letter comments are addressed below:

Comment #1: Late Submission of Audit Report

Audit report submitted timely for the year ended December 31, 2005.

Comment #2: Restricted Funds

See repeat comment in current year audit.

Comment #3: Credit Card Receipts

See repeat comment in current year audit.

Comment #4: Time and Effort Reports

Repeat comment in audit for the year ended December 31, 2005.

Comment #5: Supporting Documentation for Disbursements

No comments in current year audit.

Shreveport-Bossier Community Renewal, Inc.
Shreveport, Louisiana
Schedule for Louisiana Legislative Auditor
December 31, 2005
(Continued)

Corrective Action Plan for Current Year Audit Findings

There were no findings for the audit for the year ended December 31, 2005. There were three management letter comments for the year ended December 31, 2005. Management's response to those comments is as follows:

Comment #1: Restricted Funds

Restricting the use of funds to the stated purposes of donors is our ongoing goal.

Comment #2: Credit Card Receipts

We implemented an internal control process in mid 2005 that requires receipts to be attached to all credit card statements. All statements since that time have had receipts attached. We will now follow your recommendation and begin stating the business purpose on each receipt.

Comment #3: Time and Effort Reports

The supervision of this process will now be handled personally by our Assistant Coordinator. He has outlined a plan to bring us into full compliance with all requirements for the use of time and effort reports.

COOK & MOREHART

Certified Public Accountants

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Management Letter

June 7, 2006

Board of Directors
Shreveport-Bossier Community Renewal, Inc.

We have audited the financial statements of Shreveport-Bossier Community Renewal, Inc. (S-BCR), for the years ended December 31, 2005 and 2004, and have issued our report thereon dated June 7, 2006. In planning and performing our audit of the financial statements of Shreveport-Bossier Community Renewal, Inc., we considered its internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting.

During our audit the following items were noted involving internal control over financial reporting and other operational matters which appear to merit your attention for consideration to improve the internal control over financial reporting or operations of the Shreveport–Bossier Community Renewal, Inc.

Comment #1: Restricted Funds

During our audit we noted that at different times during the 2005 year certain funds received for restricted purposes were utilized for operating purposes on a temporary basis. Those funds were restored by December 31, 2005.

We recommend that restricted funds be utilized for only those purposes stated by the donors.

Comment #2: Credit Card Receipts

During our audit we noted that receipts—invoices for all charges on S—BCR credit cards—charge accounts were not attached to statements to substantiate the various charges. We also noted that the credit card receipts did not always state the business purpose for the charge.

We recommend that all charges on credit card—charge account statements have adequate invoices—documentation attached before payment is made and that the receipts—invoices state the business purpose for the expense.

Comment #3: Time and Effort Reports

During our audit we noted that certain salaries were allocated to a federal contract—grant without time and effort reports to substantiate the allocation.

We recommend that when salaries are allocated to federal contracts—grants, time and effort reports be maintained to substantiate the time charged to the contract—grant.

We express sincere thanks to the Shreveport-Bossier Community Renewal, Inc. personnel for the cooperation and assistance provided us during our audit. This letter is furnished solely for the use of management and the Board of Directors and is not intended to be used for any other purpose.

Cook & Morehart

Certified Public Accountants

June 7, 2006